



Psychologically Informed Environments Framework for Service Delivery and Design

Congruence with Future Generations Act Five Ways of Working

PIE element	What this means for service design and how it operates	Reflective Questions to consider	Congruence with Future Generations Act
<p data-bbox="159 272 461 360">1. Psychological Framework:</p>  <p data-bbox="159 772 452 943">Psychologically Informed organisations have purpose can adapt</p> 	<p data-bbox="562 252 1025 384">1.1. There an explicit understanding of a psychologically informed approach to work that can be described by all staff</p> <p data-bbox="562 427 1032 491">1.2. There is an explicit commitment to Growth and Change</p> <p data-bbox="562 534 1021 635">1.3. The service/organisation includes psychologically informed a part of its responsibility.</p> <p data-bbox="562 678 1021 778">1.4. There is a policy which outlines Psychologically informed principles and practice</p> <p data-bbox="562 821 1039 954">1.5. Policies outline the relationship between ACEs and resilience and considers the implications for service access and design</p> <p data-bbox="562 997 1039 1098">1.6. Psychologically informed practice and culture, and awareness of ACEs is endorsed by leadership</p> <p data-bbox="562 1141 1003 1273">1.7. Service design, development, and evaluation are informed by an evidence based psychologically informed model</p> <p data-bbox="562 1316 1021 1449">1.8. Relationships and work with commissioners is underpinned by a focus on psychologically informed services</p>	<p data-bbox="1093 252 1480 284"><u>Organisational Commitment</u></p> <ul data-bbox="1093 323 1574 496" style="list-style-type: none"> • Is there an explicit psychologically informed model or approach and can all staff describe and understand the approach or model they are working to? <p data-bbox="1093 536 1552 600"><u>Is there a sense of organisational mission and purpose?</u></p> <ul data-bbox="1093 639 1541 812" style="list-style-type: none"> • Does this matter and contribute something to the greater good? • so that staff feel that they are part of something bigger than themselves? <p data-bbox="1093 852 1335 884"><u>Is there a vision?</u></p> <p data-bbox="1093 924 1568 987">A clear understanding about what the organisation does and who it serves?</p> <ul data-bbox="1093 995 1563 1134" style="list-style-type: none"> • Is there also a sense of what it can become? • Is there a future orientation and a drive to learn, change and grow? <p data-bbox="1093 1174 1350 1206"><u>Reflective Practice</u></p> <ul data-bbox="1093 1246 1559 1450" style="list-style-type: none"> • Are leaders willing to change if the strategies they are using are not yielding the desired results? • Is there an understanding that change requires a level of risk, which is accepted and tolerated? 	<p data-bbox="1637 252 2107 384">Long term: the importance of balancing short-term needs with the need to safeguard the ability to also meet long term needs.</p> <p data-bbox="1637 536 2114 636">People can access the service they need, when they need it and only for as long as they need it.</p> <p data-bbox="1637 1206 2085 1275">Always learning, positively challenging and aiming to improve</p>

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<p data-bbox="154 272 416 416">2. Evidence Generating Practice:</p>  <p data-bbox="154 783 405 863">PI organisations are inclusive</p> 	<p data-bbox="557 248 1043 387">2.1. Leadership is collaborative and includes people who use services in the development and evaluation of psychologically informed approaches</p> <p data-bbox="557 427 1039 528">2.2. There is a structured process to obtain feedback and ideas from people who use the service and staff</p> <p data-bbox="557 568 1032 738">2.3. There is a steering or clinical reference group and/or champions who drive implementation of psychologically -informed work and includes people who use the service</p> <p data-bbox="557 778 1021 917">2.4. Information on the experiences of people who receive services is regularly gathered and is used to inform service planning</p> <p data-bbox="557 957 1003 1128">2.5. Evaluation of psychologically-informed policies and practices is regularly conducted as part of the review and planning process to implement change where relevant</p>	<p data-bbox="1093 248 1352 280"><u>Reflective Practice</u></p> <ul data-bbox="1093 320 1570 847" style="list-style-type: none"> • Are leaders willing to share power, listen deeply and incorporate feedback into the planning process? • Is there a willingness and a mechanism to continually hold what we do up against what we believe and to work to close gaps between the two? • Is there a willingness and openness to learn from others outside the organisation and integrate best practice into the organisations/service/team's repertoire? <p data-bbox="1093 887 1541 919"><u>Co-production and collaboration</u></p> <p data-bbox="1093 959 1570 1166">Do all members of the team and the people it is serving or supporting feel that their opinions matter and that their participation in decision making, monitoring and evaluating progress is important and useful?</p> <p data-bbox="1093 1206 1541 1270">Are efforts made to hear the voices of marginalised groups?</p>	<p data-bbox="1637 248 2096 456">Involvement: the importance of involving people with an interest in achieving the well-being goals, and ensuring that those people reflect the diversity of the area which the body serves.</p> <p data-bbox="1637 496 2085 560">Always learning, positively challenging and aiming to improve</p> <p data-bbox="1637 887 2096 1058">Collaboration: acting in collaboration with any other person (or different parts of the body itself) that could help the body meet its well-being objectives.</p> <p data-bbox="1637 1098 2107 1198">Delivering an integrated service with partners in the best interest of the people accessing the service</p> <p data-bbox="1637 1238 2074 1377">Starting from what people can do, not what they can't and involving them in decision making as an equal partner</p>

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<p data-bbox="152 272 461 312">3. Environment:</p>  <p data-bbox="152 678 461 802">PI organisations are safe place to work or access</p> 	<p data-bbox="557 248 954 421">3.1. Existing screening and Assessment activity is informed by evidence based practice (and is therefore relational and compassionate)</p> <p data-bbox="557 453 987 619">3.2. People being assessed are informed about choice and control about what is shared (and will be informed where there is a legal obligation to share)</p> <p data-bbox="557 660 1037 794">3.3. The potential for re-traumatisation during screening/assessment is recognised and strategies are in place to minimise this risk</p> <p data-bbox="557 829 1021 1034">3.4. Where risk assessments and safety plans exist they include: triggers/stressors; helpful/non-helpful strategies; people who are able to provide support as determined by people who use services</p> <p data-bbox="557 1069 1012 1168">3.5. Policy is in place to inform how safety plans are utilised in crisis with regular review</p> <p data-bbox="557 1203 1043 1369">3.6. Assessment and support environments are safe and welcoming, with staff applying psychologically informed approaches regardless of whether ACEs are known</p> <p data-bbox="557 1404 1008 1471">3.7. Work environments for staff are safe and welcoming</p>	<p data-bbox="1093 248 1415 280"><u>Organisational Culture:</u></p> <ul data-bbox="1093 322 1576 954" style="list-style-type: none"> • Are efforts made to align policies, procedures, practices and systems to ensure the well-being of all stakeholders? • Are leaders aware of their own vulnerabilities and challenges? Do they use power to advance the organisations/service/team's mission or their own personal agenda • Do organisational leaders make efforts to build trusting relationships with staff by supporting staff's best efforts, helping them acquire new skills and competencies, being honest and direct, and cultivating a sense of mission and community? <p data-bbox="1093 992 1505 1024"><u>A safe and innovative culture:</u></p> <ul data-bbox="1093 1066 1576 1417" style="list-style-type: none"> • Is the focus of safety inclusive of physical, psychological, social and moral safety? i.e. do people feel safe to make mistakes? Say what's on their mind? Be who they are? To trust others? • Is it safe to take reasonable risks? • Is innovation abundant? • Is change viewed as an opportunity or threat? 	<p data-bbox="1632 248 2096 421">Collaboration: acting in collaboration with any other person (or different parts of the body itself) that could help the body meet its well-being objectives:</p> <p data-bbox="1632 462 2078 600">Starting from what people can do, not what they can't and involving them in decision making as an equal partner</p> <p data-bbox="1632 641 2087 705">Always learning, positively challenging and aiming to improve</p> <p data-bbox="1632 746 2101 849">People can access the service they need, when they need it and only for as long as they need it.</p>

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<p data-bbox="129 261 432 352">4. Staff Support and Training</p>  	<p data-bbox="517 237 1155 328">4.1. Senior leaders consider the service provision required for people who have experienced ACEs or who find accessing services difficult or problematic.</p> <p data-bbox="517 357 1111 448">4.2. Leadership allows for the resourcing of implementing psychologically informed services (to include recruitment).</p> <p data-bbox="517 477 1205 595">4.3. All staff (at all levels) receive basic awareness training of ACEs that furthers understanding of ACEs and trauma related issues – and how this may impact on people’s engagement and relationship with services.</p> <p data-bbox="517 624 1193 715">4.4. Training includes the development of collaborative working with people who have experienced ACES and trauma.</p> <p data-bbox="517 743 1211 802">4.5. Training includes awareness of trauma-specific and specialised services locally.</p> <p data-bbox="517 831 1211 890">4.6. More advanced PIE training is provided for relevant staff.</p> <p data-bbox="517 919 1189 1069">4.7. All staff who are working with people who have experienced trauma receive structured strength-based supervision from someone who is trained in understanding trauma to include: impact on well-being and stress responses; self-care; safety.</p> <p data-bbox="517 1098 1144 1189">4.8. Staff have access to forums that include opportunities for sharing of trauma related practice knowledge and skills (a community of practice)</p> <p data-bbox="517 1217 1205 1276">4.9. Opportunities for peer support and consultation are regularly provided.</p> <p data-bbox="517 1305 1205 1396">4.10. The organisation/service/team regularly evaluates and gets input from staff in relation to safety and the wellbeing of staff.</p> <p data-bbox="517 1425 1151 1516">4.11. The organisation/service/team provides appropriate support for staff who have experienced vicarious trauma.</p>	<p data-bbox="1283 237 1395 268"><u>Culture:</u></p> <p data-bbox="1283 309 1664 483">Do leaders in the organisation consistently model emotional intelligence/self-awareness and encourage healthy expression of emotions?</p> <p data-bbox="1283 520 1603 587"><u>Reflective Practice and Culture:</u></p> <ul data-bbox="1283 628 1682 1473" style="list-style-type: none"> <li data-bbox="1283 628 1682 906">• Does your organisations/ service/team accept that distressing emotions can be inevitable and therefore it creates the space and time to talk about and recover from the challenges of the work? <li data-bbox="1283 911 1682 1225">• Does your organisation/ team/service recognise that stress and unmanaged conflict can easily dominate a work environment unless there are adequate conflict management resources (that are ACE and trauma informed). <li data-bbox="1283 1230 1644 1331">• How intrinsic is reflective practice in the fabric of your organisation? <li data-bbox="1283 1335 1664 1473">• Is it recognised as a key tool for effective working and achieving the organisations outcomes? 	<p data-bbox="1749 237 2107 411">Long term: the importance of balancing short-term needs with the need to safeguard the ability to also meet long term needs.</p> <p data-bbox="1749 453 2107 627">Prevention: how acting to prevent problems occurring or getting worse may help public bodies meet their objectives.</p> <p data-bbox="1749 668 2085 946">Involvement: the importance of involving people with an interest in achieving the well-being goals, and ensuring that those people reflect the diversity of the area which the body serves.</p> <p data-bbox="1749 987 2085 1078">Always learning, positively challenging and aiming to improve.</p> <p data-bbox="1749 1120 2085 1294">Starting from what people can do, not what they can’t and involving them in decision making as an equal partner.</p>

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<p data-bbox="152 268 465 316">5. Relationships:</p>  <p data-bbox="152 678 452 938">PI organisations recognise relationships as a key tool for wellbeing, support and change</p> 	<p data-bbox="560 247 1034 316">5.1. Asset based, creative working is core business.</p> <p data-bbox="560 354 1030 491">5.2. Communication flows throughout the organisation/service/team and information exchange is abundant</p> <p data-bbox="560 531 994 703">5.3. Leaders model good communication skills and encourage efforts to embed good communication practices in the structure of the organisation</p> <p data-bbox="560 743 1034 916">5.4. The organisation/service/team creates opportunities for people to talk to each other, resolve conflicts, share ideas, solve problems and set goals</p> <p data-bbox="560 956 1034 1024">5.5. Information is shared in a timely and useful way</p> <p data-bbox="560 1064 985 1166">5.6. Initial contact with all people who use services is respectful, welcoming and engaging</p> <p data-bbox="560 1206 990 1343">5.7. People who receive services are supported through transition between services (as far as possible)</p>	<p data-bbox="1093 247 1518 316"><u>How relational approaches are understood:</u></p> <ul data-bbox="1093 343 1576 799" style="list-style-type: none"> • Are relationships recognised as a principal tool in service delivery and effectiveness? • Are staff always curious about what behaviour is communicating? (colleague or service user) • Is ‘non-engagement’ understood as communication? • How is this reflected and acted upon? • How is ‘challenging’ engagement understood, reflected on and acted upon? <p data-bbox="1093 839 1370 869"><u>Flow of Information:</u></p> <ul data-bbox="1093 898 1576 1214" style="list-style-type: none"> • Does information sharing occur up, down, and sideways within and without the organisation? • Are people able to seek answers when they are confused or unclear by a communication? • Are boundaries used as an excuse for not sharing information or communicating? <p data-bbox="1137 1254 1482 1284"><u>Whole system approach:</u></p> <ul data-bbox="1093 1313 1563 1485" style="list-style-type: none"> • Is there an awareness of the organisation/service/team as a living system? • And that this is dependent on the maintenance of feedback loops? 	<p data-bbox="1630 247 2096 419">Collaboration: acting in collaboration with any other person (or different parts of the body itself) that could help the body meet its well-being objectives:</p> <ul data-bbox="1630 459 2087 842" style="list-style-type: none"> • Starting from what people can do, not what they can’t and involving them in decision making as an equal partner • Always learning, positively challenging and aiming to improve • People can access the service they need, when they need it and only for as long as they need it. <p data-bbox="1630 882 2096 1094">Integration: considering how public bodies’ well-being objectives may impact upon each of the well-being goals, on their other objectives, or on the objectives of other public bodies.</p> <p data-bbox="1630 1134 2096 1272">Long term: the importance of balancing short-term needs with the need to safeguard the ability to also meet long term needs.</p> <p data-bbox="1630 1311 2096 1449">Prevention: how acting to prevent problems occurring or getting worse may help public bodies meet their objectives.</p>